

# PRINCIPAL SUBSIDIARIES AND AFFILIATES

(AS OF MAY 31, 2006)

## CONVENIENCE STORE OPERATIONS

Seven-Eleven Japan Co., Ltd.  
7-Eleven, Inc.  
SEVEN-ELEVEN (BEIJING) CO., LTD.  
SEVEN-ELEVEN (HAWAII), INC.  
TOWER BAKERY CO., LTD.

## SUPERSTORE OPERATIONS

Ito-Yokado Co., Ltd.  
Marudai Co., Ltd.  
Chengdu Ito-Yokado Co., Ltd.  
Hua Tang Yokado Commercial Co., Ltd.  
York Mart Co., Ltd.  
K.K. Sanei  
Beijing Wang fu jing Yokado Commercial Co., Ltd.  
York-Benimaru Co., Ltd.<sup>1</sup>  
Life Foods Co., Ltd.<sup>1</sup>  
Super Kadoya Co., Ltd.<sup>1</sup>  
Robinson Department Store Co., Ltd.  
Mary Ann Co., Ltd.  
Oshman's Japan Co., Ltd.  
IY Foods K.K.

## DEPARTMENT STORE OPERATIONS

Millennium Retailing, Inc.<sup>2</sup>  
Sogo Co., Ltd.  
THE SEIBU DEPARTMENT STORES, LTD.  
SHELL GARDEN CO., LTD.  
THE LOFT CO., LTD.<sup>1</sup>  
MILLENNIUM Casting Inc.  
IKEBUKURO SHOPPING PARK CO., LTD.  
Yatsugatake Kogen Lodge Co., Ltd.  
GOTTSUO BIN CO., LTD.

## RESTAURANT OPERATIONS

Denny's Japan Co., Ltd.  
Famil Co., Ltd.  
York Bussan K.K.

## FINANCIAL SERVICES

Seven Bank, Ltd.  
IY Card Service Co., Ltd.  
SE CAPITAL CORPORATION  
K.K. York Insurance  
SEVEN & I Financial Center Co., Ltd.

## OTHERS

7dream.com  
Seven and Y Corp.  
Seven-Meal Service Co., Ltd.  
SEVEN & i Life Design Institute Co., Ltd.  
K.K. Terre Verte  
Mall & SC Development Inc.  
IY Real Estate Co., Ltd.  
K.K. York Keibi  
SEVEN & i Publishing Co., Ltd.

Notes: 1. Affiliate accounted for by the equity method

2. Millennium Retailing, Inc., is the holding company of operating companies, including Sogo Co., Ltd., and THE SEIBU DEPARTMENT STORES, LTD.