

# CONSOLIDATED FINANCIAL SUMMARY

SEVEN & i HOLDINGS CO., LTD. AND ITS CONSOLIDATED SUBSIDIARIES FOR THE YEAR ENDED FEBRUARY 28, 2006

Figures for Ito-Yokado Co., Ltd. and its consolidated subsidiaries for the years ended February 28, 2005, February 29, 2004 and February 28, 2003 are presented for the convenience of the reader.

Seven-Eleven Japan Co., Ltd. and Denny's Japan Co., Ltd. became wholly owned subsidiaries of Seven & i Holdings in the fiscal year ended February 28, 2006. The associated decrease in minority interests contributed to the increase in net income.

	Thousands of U.S. dollars (Note A)		Millions of yen		
	Millions of yen	U.S. dollars (Note A)	Ito-Yokado		
	Seven & i Holdings		2005	2004	2003
	2006				
<b>For the year:</b>					
Revenues from operations.....	¥3,895,772	\$33,584,241	¥3,623,555	¥3,542,146	¥3,530,317
Operating income.....	244,940	2,111,551	211,951	207,783	201,302
Income before income taxes and minority interests.....	178,518	1,538,948	150,833	177,784	176,861
Net income.....	87,931	758,026	17,205	53,632	46,623
% of revenues.....	2.3%	2.3%	0.5%	1.5%	1.3%
Capital expenditures (Note B).....	185,354	1,597,879	168,725	171,877	182,891
Depreciation and amortization (Note C).....	97,811	843,198	95,161	94,985	92,895
Return on equity.....	5.5%	5.5%	1.5%	4.8%	4.2%
Return on assets.....	2.6%	2.6%	0.7%	2.2%	2.0%
<b>At year-end:</b>					
Total assets.....	¥3,424,879	\$29,524,819	¥2,574,817	¥2,461,927	¥2,401,737
Cash and cash equivalents.....	610,877	5,266,181	683,100	567,390	604,896
Total current assets.....	1,102,819	9,507,060	1,058,624	915,621	865,472
Total current liabilities.....	982,859	8,472,922	672,703	581,627	548,661
Long-term debt.....	547,437	4,719,284	249,135	277,792	268,359
Total shareholders' equity.....	1,603,684	13,824,862	1,144,505	1,138,211	1,111,477
<b>Business segments:</b>					
Convenience store operations:					
Revenues from operations.....	¥2,015,236	\$17,372,724	¥1,806,169	¥1,721,458	¥1,689,199
Operating income.....	209,815	1,808,750	195,385	187,467	177,236
Superstore operations:					
Revenues from operations.....	1,687,735	14,549,439	1,642,265	1,669,330	1,709,044
Operating income.....	15,382	132,603	7,815	21,166	33,797
Department store operations:					
Revenues from operations.....	—	—	—	—	—
Operating income.....	—	—	—	—	—
Restaurant operations:					
Revenues from operations.....	124,025	1,069,181	126,181	126,189	127,447
Operating income.....	2,625	22,629	3,621	3,261	4,583
Financial services:					
Revenues from operations.....	82,289	709,388	61,236	37,219	15,390
Operating income (loss).....	17,278	148,948	5,402	(3,936)	(14,307)
Others:					
Revenues from operations.....	19,781	170,526	17,196	14,738	13,149
Operating income (loss).....	808	6,966	211	(206)	(126)
	Yen	U.S. dollars (Note A)	Yen		
<b>Net income per share:</b>					
Basic.....	¥100.83	\$0.87	¥40.73	¥128.25	¥110.67
Diluted.....	—	—	40.51	128.22	—

Notes: (A) U.S. dollar amounts are translated from yen, for convenience only, at the rate of ¥116=US\$1, the approximate rate of exchange on February 28, 2006.

(B) Capital expenditures include property and equipment, intangible assets and long-term leasehold deposits.

(C) Depreciation and amortization is included in cost of sales as well as selling, general and administrative expenses.